

KEVIN E. HOLBROOKS

14057 Pine Island Drive, Jacksonville, Florida, 32224
(904) 537-6948 • holbke@jea.com

Within political and regulatory rulemaking legislative processes, I have collaborated with local, state and national advocacy groups to successfully influence policy development to benefit utility management and operational objectives. I appreciate the challenges of complex rulemaking initiatives, developing strategic communication plans that effectively present utility perspectives on the issues, and working to resolve conflicts and ultimately negotiating favorable legislation. Development of wise utility regulation policy has led to excellent public service for JEA's ratepayers and the community.

PROFESSIONAL EXPERIENCE

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Director, Laboratory and Water Services:

- Manage JEA's Laboratory Services, Water Quality Compliance and Permitting, and Incident Response Departments.
- Evaluate proposed regulations that may impact utility operations, track rulemaking through the entire legislative processes, communicate the potential impacts to the affected operational groups within the business, work to influence rulemaking as a member of utility trade organizations, and ultimately ensure compliance with all rules and regulations.
- Initiate internal efficiencies such that a recent benchmark of JEA's Laboratory operations relative to private industry demonstrated cost savings to the utility by performing lab work in-house. Constant attention to quality has allowed for continued improvements where all laboratory analysis, water quality standards, and incident response efforts are fully in compliance with all regulations, and permits are obtained with favorable conditions and ahead of schedule.
- Have developed cordial and professional working relationships with employees and management of the agencies that regulate our industry (FDEP, SJRWMD, Jacksonville EQD, USCG, USEPA), and that work to develop new regulations or proposed revisions to existing rules.

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Director, Environmental Compliance and Incident Response:

- Responsible for: negotiating and obtaining permits for water plant construction, operation, and water use; ensure compliance with all water quality standards and air emission regulations; response to environmental contamination incidents and associated clean-up/remediation activities.
- Led team to achieve full compliance with all Continuous Emission Monitoring Standards.
- Worked with Jacksonville City Council, Environmental Quality Division (EQD) Staff, elected officials, to develop new reuse, irrigation, wellhead protection, and air regulations.
- Other positions held at JEA include Manager of Sampling and Support, and Chemistry Lab Supervisor. Positions held prior to JEA were chemist and lab analyst at private labs.

EDUCATION & TRADE ORGANIZATIONS

- BS - Chemistry, University Of Florida, 1988
- Past Chair, Environmental Water Subcommittee - Florida Electric Power Coordination Group (FCG)
- Active member of Air & Water subcommittees - Florida Electric Power Coordination Group
- Board Chairman - Jacksonville Spillage Co-op
- Board member, Field Sampling & Measurement - The NELAC Institute
- Member of AWWA, APPA, LPPC, Class of 85
- Staff Officer in USCG Auxiliary Flotilla 14-04
- OSHA and USCG certified Site Supervisor and Incident Commander

